University of California

Sexual Violence and Sexual Harassment:
Senate Faculty Investigation and Adjudication Procedures
for the Berkeley Campus

I. Introduction

This document describes UC Berkeley’s process for investigating and adjudicating alleged violations of the UC Policy on Sexual Violence and Sexual Harassment (“SVSH Policy”) in instances where the respondent is a Senate faculty member. The conduct of Senate faculty is governed by Section 015 of the Academic Personnel Manual (APM-015), also known as The Faculty Code of Conduct (“Code of Conduct”). Violations of the SVSH Policy may constitute violations of the Code of Conduct.

This document codifies and updates local Berkeley campus procedure; it supersedes, for SVSH Policy violations, the local procedures for faculty discipline. It reflects the faculty adjudication framework developed in 2017 by the UC Office of the President, which incorporates a number of recommendations accepted by President Napolitano from the 2016 report of the UC Joint Committee of the Administration and Academic Senate.

This document is intended to be read in conjunction with the SVSH Policy; applicable sections of the APM, including APM-015, APM-016 (University Policy on Faculty Conduct and the Administration of Discipline); and applicable Senate Bylaws, including Senate Bylaw 336 (procedures for disciplinary hearings) and Senate Bylaw 335 (procedures for considering grievances).

A flowchart illustrating the UC systemwide adjudication process for alleged SVSH violations by Academic Senate faculty can be found in Appendix 1.

Violations of the Faculty Code of Conduct, including those related to the SVSH policy, fall under the scope of the “Three-year rule,” stated in APM-015:

“The Chancellor must initiate related disciplinary action by delivering notice of proposed action to the respondent no later than three years after the Chancellor is deemed to have known about the alleged violation.” As further stated in APM-015, “[f]or an allegation of sexual violence or sexual harassment, the Chancellor is deemed to know about an alleged violation of the Faculty Code of Conduct when the allegation is first reported to any academic administrator at the level of department chair or above or the campus Title IX Officer” (APM-015, Part III, A.3).
The goal of the faculty adjudication process is, as this document outlines, considerably more ambitious than this goal of initiating discipline within three years of the report of an allegation to the Title IX Officer. This framework specifies a time frame of 60 days for the Title IX Office to complete an investigation of an alleged violation of the SVSH Policy, and 40 days to initiate the subsequent faculty discipline process, where warranted. These time frames are designed to promote a prompt and effective response to alleged violations of the SVSH Policy. However, the process is complex, and the need to be fair and thorough means that it takes time, sometimes many months, to complete.

II. Sources and definitions

This document is adapted from the University of California Sexual Violence and Sexual Harassment Investigation and Adjudication Framework for Senate and Non-Senate Faculty. Sources for the primary documents cited herein are listed below:

- SVSH Policy: http://policy.ucop.edu/doc/4000385/SVSH
- APM-015 (Faculty Code of Conduct): http://www.ucop.edu/academic-personnel-programs/_files/apm/apm-015.pdf
- Senate Bylaws 335 and 336: http://senate.universityofcalifornia.edu/bylaws-regulations/bylaws/blpart3.html

Below are definitions for some key terms used in this document. Where appropriate, sources in the SVSH Policy, the APM, and/or Senate Bylaws are cited.

Prohibited Conduct: sexual violence and sexual harassment, retaliation, and other prohibited behavior that violates the SVSH Policy (see SVSH Policy, section II.B for full definition).

Complainant: As used in this document, “Complainant” refers to a person directly affected by the alleged Prohibited Conduct that is reported to the Title IX office, regardless of whether the Complainant or a third party made that report.

Respondent: “A person alleged to have engaged in Prohibited Conduct” (excerpted from SVSH Policy, section II.D.5).

Responsible Employee: Those University employees who are required to report allegations of Prohibited Conduct pursuant to the SVSH Policy: “Any University employee who is not a Confidential Resource and who receives, in the course of employment, information that a student (undergraduate, graduate, or professional) has suffered sexual violence, sexual harassment or other prohibited behavior shall promptly notify the Title IX Officer or designee … In addition, the following who, in the course of employment, receive a report of Prohibited Conduct from any other person affiliated with the University shall notify the Title IX Officer or designee: Campus Police; Human Resource Administrators,
Academic Personnel, and Title IX Professionals; Managers and Supervisors including Deans, Department Chairs, and Directors of Organized Research Units (ORU); Faculty members” (excerpted from SVSH Policy, section II.D.6).

Confidential Resources: Confidential Resources are exempt from Responsible Employee reporting requirements. These employees can provide counseling, emotional support and confidential information about how or whether to make a report to OPHD. They include licensed counselors and professional ombudspersons (based on SVSH Policy, section 2D). See also section IIIB, below.

Advisor: In the context of interviews conducted by the Title IX Office at which Advisors may be present, “Advisor” means “any individual except a potential witness who provides the Complainant or Respondent with support, guidance, or advice (including attorneys). The institution cannot limit the choice of an advisor, but may restrict the extent to which the advisor can participate in the proceedings as long as the restrictions apply equally to Complainants and Respondents” [VII.1]. For example, the Advisor may not speak on behalf of the Complainant or Respondent or otherwise actively participate in, or in any manner disrupt any meetings or proceeding. An Advisor may overhear, learn or be given access to confidential and/or private information (e.g., student-related records, other academic or personnel records, or health information). The Advisor must not distribute, post, or make public any such information, and this obligation continues after the completion of the investigation, adjudication and appeal process.

Probable Cause: A standard of proof requiring “that the facts as alleged in the complaint, if true, justify the imposition of discipline for a violation of the Faculty Code of Conduct and that the Chancellor is satisfied that the University can produce credible evidence to support the claim” (APM-015). Probable cause is a lower evidentiary standard than preponderance of the evidence.

Preponderance of the Evidence: “A standard of proof that requires that a fact be found when its occurrence, based on evidence, is more likely than not” (SVSH Policy, section II.D.4). Preponderance of the evidence is a lower evidentiary standard than clear and convincing evidence, and higher than probable cause.

Clear and Convincing Evidence: A standard of proof requiring a firm belief or conviction that the alleged violation occurred.

III. If An Incident Has Occurred: Reporting Options And Resources

A. Reporting Options

The Title IX Office, which at UC Berkeley is titled the Office for the Prevention of Harassment and Discrimination (OPHD), is responsible for receiving and responding to reports of conduct prohibited under the SVSH Policy (“Prohibited Conduct”; see section II, above). OPHD is directed by the campus Title IX Officer. Throughout this document, “Title IX Office” and “OPHD” refer to the same office.
Any person may make a report of Prohibited Conduct to OPHD by calling (510) 643-7985 or sending email to ask_ophd@berkeley.edu. It is possible to make reports anonymously. It is also possible for a person to report to a Responsible Employee (see section II, above). The SVSH Policy (section II.D.6) requires a Responsible Employee who becomes aware of an incident of Prohibited Conduct to report it to OPHD.

While there is no time limit for reporting, reports of Prohibited Conduct should be brought forward as soon as possible, in order to achieve the goal of preventing further occurrence of, and responding promptly to, alleged instances of Prohibited Conduct.

Regardless of who makes the report, as used in this policy the term ‘Complainant’ (see section II, above)) is designated for the affected party. OPHD will reach out to the Complainant once a report is made (see section IV, below).

It is the Complainant’s choice whether or not to make a report to OPHD; it is also the Complainant’s choice whether or not to make a report to law enforcement. A Complainant may pursue either option, or both options at the same time. Anyone who wishes to report to law enforcement can contact the UC Berkeley Police Department (UCPD) by sending an email to police@berkeley.edu or calling 510 642-6760. Where Prohibited Conduct occurs outside the jurisdiction of UCPD, for example, at an off-campus residence, the Complainant may also report the conduct to local law enforcement in the relevant jurisdiction.

B. Confidential Resources

Confidential Resources are exempt from Responsible Employee reporting requirements. These employees can provide counseling, emotional support and confidential information about how or whether to make a report to OPHD. At UC Berkeley, a variety of Confidential Resources are available:

- Advocates in the PATH to Care Center (serving students, postdoctoral scholars, staff and faculty)
- Licensed counselors at Counseling and Psychological Services (CPS), serving students
- Licensed counselors at the Employee Assistance Program (EAP), serving faculty and staff
- Ombuds at the Ombuds Office for Students and Postdoctoral Appointees, serving students and postdoctoral scholars (the latter including, but not limited to, postdoctoral employees)
- Ombuds at the Staff Ombuds Office (serving staff)

Confidential Resources do not share information with OPHD or law enforcement without the complainant’s consent, unless there is a threat of serious harm to the disclosing individual or others, or a legal obligation that requires disclosure (such as suspected abuse of a minor).
IV. Initial Assessment by Title IX Office (OPHD)

The University has the responsibility for responding promptly and equitably to reports of Prohibited Conduct, and for taking appropriate action to stop, prevent, and remedy that conduct. Accordingly, under the SVSH Policy, upon learning of an allegation of Prohibited Conduct, the Title IX Officer makes an initial assessment of the health and safety of the Complainant and the campus community, (A) informing Complainants of their rights and (B) determining whether Interim Measures are warranted.

A. Written Rights & Options
The Title IX Officer provides the Complainant, if that person’s identity is known, with written explanation of rights and available options. These include the following (citations in square brackets are to the SVSH Policy):

- Reporting options, including the right to make reports to law enforcement, [V.A.3.a, VII.8]
- Information about confidentiality of reports, including when reports cannot be kept confidential [V.A.3.a]
- Information about Interim Measures that can be taken to protect the Complainant’s safety and work/study environment (see section II.A, above)
- Options for, and assistance with, changes to academic living, transportation, and working situations, if the complainant requests and if such options are reasonably available [V.B.10.f]
- The range of possible outcomes of the report, including Alternative Resolution and/or disciplinary actions that could be taken against the Respondent, as well as an explanation of the procedures leading to such outcomes [V.A.3.a]
- Information about Confidential Resources available on campus (see section I.B, above)
- Information about other available campus and community resources, including but not limited to health assistance, mental health assistance, victim advocacy, legal assistance, and visa and immigration assistance [V.B.10.e]

B. Interim Measures
Interim measures are protective actions that the University can take, depending on circumstances, to ensure the safety and well-being of its students and employees and guarantee their continued access to University programs and activities. Interim measures can include, but are not limited to:

- no-contact directives
- housing and/or transportation assistance
- academic support
- counseling
- removing a faculty member from the classroom
- placing a faculty member on involuntary leave, in accordance with APM-016
Interim measures may be imposed directly by the Title IX Officer or, on the advice of the Title IX Officer, by the Vice Provost for Faculty (VPF), who on the Berkeley campus is the Chancellor’s designee in these matters. Interim measures that directly affect academic matters (e.g., removal from the classroom) can only be imposed by the VPF. At the discretion of the University, interim measures may remain in effect until the matter is fully resolved; i.e., for the duration of the investigation and any subsequent disciplinary process.

V. Investigating and Resolving Reports of Prohibited Conduct

Provided the University has sufficient information to respond to a report of Prohibited Conduct, the SVSH Policy (section V.A.4) provides two paths for the Title IX Office (OPHD) to address the allegations: Alternative Resolution and Formal Investigation. Although the wishes of both Complainant and Respondent can be taken into account, the choice between these options is ultimately made by the Title IX Officer, after a preliminary investigation into the facts. Alternative Resolution is more likely when insufficient evidence means that a Formal Investigation is not likely to lead to a resolution, or when both parties prefer a less formal process. In cases where Alternative Resolution is inappropriate or unsuccessful, the Title IX Officer may conduct a Formal Investigation, as contemplated in the SVSH Policy the Title IX Officer may consult with the VPF when the decision is made to go to Alternative Resolution or Formal Investigation.

Throughout the Alternative Resolution or Formal Investigation processes, the Complainant and the Respondent may each be accompanied by an Advisor (as defined above) at interviews or meetings. The University provides resources to Complainants and Respondents for support services, including but not limited to PATH to Care (for complainants) and the Employee Assistance Program (for faculty and staff).

A. Alternative Resolution

Alternative Resolution can take a number of forms, including (but not limited to) mediation (except in cases of sexual violence); separating the parties; referring the parties to counseling; a settlement agreement; conducting targeted preventive educational and training programs for one or both parties. Alternative Resolution outcomes will be documented. A follow-up review may be conducted to ensure that the agreed-upon resolution has been implemented effectively.

B. Formal Investigation

The Formal Investigation process occurs in a number of ordered stages, as follows:

1. Notification to Chancellor
   The Title IX Officer notifies the Chancellor that a Formal Investigation of a faculty respondent is commencing. The Title IX Officer reveals information judiciously, in order to protect the Chancellor’s ability to engage in objective decisions based on the
outcome of the formal investigation, as well as, to the extent possible, to protect the privacy of the Complainant and the Respondent.

2. Notice of Allegation to Complainant and Respondent
Upon deciding to conduct a Formal Investigation, the Title IX Officer sends a written notice to both the Complainant and Respondent.

This written notice includes:

a. A summary of the allegations and potential violations of the SVSH Policy;
b. The purpose of the investigation;
c. A statement that the Title IX investigative report, when issued, will make factual findings and will determine, using the preponderance of the evidence standard, whether there has been a violation of the SVSH Policy;
d. A statement that a finding of a violation of the SVSH Policy establishes probable cause regarding a Faculty Code of Conduct violation. Probable cause is a necessary precondition for the University to take formal disciplinary action against a Senate faculty member;
e. A summary of the investigative and subsequent faculty discipline process, including the expected timeline and the role of the faculty Peer Review Committee in the decision to pursue any disciplinary sanctions;
f. A summary of the rights of the Complainant and Respondent, including the right to have an Advisor present at interviews;
g. A description of the resources available to Complainant and Respondent; and
h. An admonition against intimidation or retaliation.

3. Investigative Process
The Title IX Officer designates an investigator (usually an OPHD Complaint Resolution Officer, but occasionally an independent investigator, from outside the campus) to conduct a fair, thorough, and impartial investigation. Investigators will have requisite qualifications and training, as outlined in the SVSH Policy and applicable federal guidance.

a. Overview:
During the investigation, the Complainant and the Respondent each have an opportunity to meet individually with the investigator (accompanied by an Advisor if desired), and to submit information.

The Complainant and Respondent can suggest witnesses to be interviewed for information relevant to the allegations. The investigator will determine which witness to interview, depending on the potential relevance of information they may have to the allegations. The investigator may also interview witnesses not suggested by either the Complainant or Respondent. The investigator may also gather and review documentary evidence. The investigator may follow up with the Complainant or the Respondent as needed to clarify any
inconsistencies or new information gathered during the course of the investigation.

Disclosure of allegations and facts of the case to persons interviewed in the course of an investigation is limited to what is reasonably necessary to conduct a fair and thorough investigation. Participants in an investigation may be asked to maintain confidentiality when essential to protect the integrity of the investigation.

Witnesses may have a representative present when interviewed, at the discretion of the investigator, or as required by University policy or collective bargaining agreement.

b. Coordination with Law Enforcement:
If a law enforcement agency is conducting its own criminal investigation into the alleged conduct, OPHD strives to coordinate the timeline of administrative fact-finding efforts with the law enforcement investigation. At the request of law enforcement, the OPHD investigation may be delayed temporarily to meet specific needs of the criminal investigation.

4. Investigation Report and Finding
Upon the conclusion of the OPHD investigation, the Title IX investigator prepares a written report containing a statement of the allegations and issues, a summary of the evidence, findings of fact and analysis, and a determination regarding whether, applying the preponderance of the evidence standard, sufficient evidence exists to support the conclusion that the Respondent violated the SVSH Policy.

In the event that the Complainant or the Respondent offered witnesses that the investigator elected not to interview, or evidence that the investigator elected not to rely on, the investigation report provides an explanation as to why these proffered resources were not utilized.

5. Timeframe for Completion of Investigation; Extension for Good Cause
Formal Investigations will be completed as promptly as possible, typically within sixty (60) business days from the date of issue of the Notice of Allegations. The Title IX Officer can extend this deadline for good cause, followed by a written notice to the Complainant and the Respondent of the reason for the extension and the projected new timeline. The investigator will provide updates to the Complainant and the Respondent concerning the status of the ongoing investigation.

6. Notice of Investigation Outcome
Upon completion of the Title IX investigation report, the Complainant and the Respondent receive a written notice of investigation outcome regarding whether or not a violation of the SVSH Policy was found. The notice of investigation outcome is accompanied by a copy of the investigation report, which may be redacted as
necessary to protect the privacy rights of individuals who are named, or who are identifiable from context, in the investigation report.

The notice of investigation outcome includes:

a. A statement of whether a preponderance of the evidence demonstrated that respondent violated the SVSH Policy;

b. In the event of a SVSH violation finding, a statement that probable cause is established regarding a Faculty Code of Conduct violation, and a description of the subsequent faculty discipline process;

c. An admonition against intimidation or retaliation;

d. An explanation of any interim measures that are in place, and for how long they will remain;

e. A statement that the Complainant and Respondent have an opportunity to respond to the report, by meeting with the VPF in person or by submitting a written response;

f. A statement indicating whether there is any indication that other violations of the Code of Conduct may have occurred, separate from the allegations of Prohibited Conduct that were investigated under the SVSH Policy, and a description of the process by which the University may respond to these other potential violations.

g. If there are indications of non-SVSH Code violations, a statement to the effect that the VPF will notify the Complainant and Respondent as to whether the process for deciding on sanctions for the SVSH violations will be initiated immediately or whether it will be delayed until the investigation into the non-SVSH violations is complete.

The Title IX Officer also sends the notice of investigation outcome and accompanying investigation report to the VPF, who shares the report with the Peer Review Committee (see Section IV.A, above), and, on a need to know basis, with other parties (e.g., campus counsel, a department chair, a dean). The investigation report is not shared with the Chancellor at this stage in the process.

7. Opportunity to Respond

Upon receipt of the Title IX investigation report, the VPF offers the Complainant and the Respondent an opportunity to respond to the notice of investigation outcome and accompanying investigation report. At the VPF’s discretion, the responses may take place through individual in-person meetings with the VPF, written statements provided to the VPF, or both.

The purpose of this response is to provide the Complainant and the Respondent with an opportunity to express their perspectives and address what outcome they think is appropriate.
VI. Consultation and Assessment

The VPF decides what action to take in response to the findings of the Title IX investigation report. This decision is informed by the response to the report by the Complainant and the Respondent, and by consultation with the Peer Review Committee.

A. Peer Review Committee

The VPF engages the campus Peer Review Committee whenever a Title IX investigation finds a Senate faculty respondent responsible for violating the SVSH Policy. Composed of Senate faculty, the Peer Review Committee reads and considers the Title IX investigation report and advises the VPF on whether the conduct that the faculty member was found to have engaged in justifies the imposition of discipline for a violation of the Faculty Code of Conduct. If they find that it does, the Peer Review Committee advises the VPF on whether to resolve the matter by pursuing an Early Resolution (see section VI.B.1, below) or by pursuing a formal charge for violation of the Code of Conduct (see section VI.B.2). The Peer Review Committee provides advice on the appropriate discipline or other corrective or remedial measures, including what formal sanctions it believes would be warranted if, at the conclusion of the disciplinary process, the faculty member is found to have engaged in the alleged conduct. If the VPF disagrees with the recommendation of the Peer Review Committee, the VPF must meet with the Peer Review Committee to explain the reason for the disagreement. In the event that the VPF files formal disciplinary charges, the charge letter filed with the Committee on Privilege & Tenure (see section VI.B.2) will include the Peer Review Committee’s recommendation and an explanation of the VPF’s rationale for following or departing from that recommendation.

B. Decision on Sanctions

Given probable cause, the two main options available to the VPF, in consultation with the Peer Review Committee, are: Early Resolution (APM-015, Senate Bylaw 336C) or a formal disciplinary charge (APM-016).

Under highly specific and unusual circumstances (such as an irrevocable separation by the Respondent from the University), the VPF, in consultation with the Peer Review Committee, may determine that no disciplinary action is necessary or possible. In this event, the VPF will promptly communicate this decision and its rationale to both the Complainant and the Respondent. In the great majority of cases, however, a case with Title IX findings proceeds either to Early Resolution (#1) or Formal Discipline through the Privilege & Tenure process (#2).

1. Early Resolution
   Early Resolution is a negotiated agreement between the University and the Respondent. Its outcome is an agreement between the faculty member and Administration that is an alternative to imposing discipline through the Privilege &
Tenure process, “on the condition that the accused faculty member performs some specified action(s) designed to address the harm and/or to prevent future harm” (APM-016 II.6). Whereas the formal disciplinary sanctions that can be imposed through the P&T process (see #2, below) are fixed and limited in number, per APM-016, the terms of Early Resolution are more diverse and nuanced. For example, an Early Resolution agreement may state that the accused faculty member resigns, or does not teach again at a UC campus; it may involve a fine paid to the Regents. An Early Resolution agreement may involve one of the six elements of formal discipline (APM 016), such as censure or demotion. Early Resolution can be achieved at any time, even if formal charges have already been filed with the Academic Senate’s Privilege & Tenure Committee. Early Resolution is, however, generally an alternative to filing formal charges. The Complainant will be notified when the decision is made to pursue Early Resolution. The VPF will also promptly notify the Complainant once the Administration and Respondent agree to the terms of an Early Resolution, and will convey those terms, along with the rationale behind them. Early Resolution agreements may contain conditions specifying that any future recurrence of the misconduct in question can lead to the filing of formal disciplinary charges for the original misconduct.

2. **Formal Discipline: Charge(s) Filed with Privilege & Tenure Committee (P&T)**

In situations where Early Resolution is not appropriate, due to the severity of the violation, the respondent’s unwillingness to enter into negotiations, or other circumstances, the VPF can file disciplinary charges with the Academic Senate’s Privilege & Tenure Committee (P&T). Provisions for the P&T process are given in APM-016 and Senate Bylaw 336D. The six formal disciplinary sanctions that the Chancellor can impose, through the P&T process, are, in order of increasing severity, “written censure, reduction in salary, demotion, suspension, denial or curtailment of emeritus status, and dismissal from the employ of the University” (APM-016, III.A.5). The VPF will promptly inform the Complainant and Respondent when any formal disciplinary charges have been filed. The charge letter that the VPF files with P&T contains, as an attachment, the Title IX investigation report, as well as an explanation of the rationale for the charges filed; this explanation makes note of the recommendation of the Peer Review Committee as well as the VPF’s rationale in following or departing from that recommendation.

C. **Timeframe for Decision; Extension for Good Cause**

The VPF should strive to consult with the Peer Review Committee, and resolve and implement the decision on sanctions, e.g. by completing an Early Resolution agreement or filing disciplinary charges with P&T, within 40 business days of receipt of the notice of the Title IX investigation outcome and accompanying investigation report. The VPF has the discretion to refrain from filing charges with P&T while Early Resolution discussions are actively ongoing, but if those discussions are not progressing and the 40-day window is near to closing, the VPF may file charges with P&T regardless. Once an Early Resolution
agreement is achieved, the VPF will inform P&T, in accordance with Senate Bylaw 336C.1.c.

Extensions to the 40-day timeline may be granted by the Chancellor for good cause. In that event, the VPF will provide written notice to the Complainant and Respondent stating the reason for the extension and providing a new projected timeline to resolution. As mentioned above in section V.B.6.g, investigation of associated non-SVSH Code of Conduct violations may lengthen the time to resolution of a case with Title IX findings.

D. Filing of a Senate Charge: The Privilege & Tenure Process

The procedures following the filing of a charge with P&T are set forth in APM-015, APM-016, and Senate Bylaw 336. The Respondent has 21 days to respond to the charges. A subsequent prehearing (Senate Bylaw 336B) determines the facts in dispute and sets the parameters for a subsequent hearing before a P&T Hearing Committee, including exhibits and witnesses (Senate Bylaw 336D). The Title IX investigation report is provided as an attachment to the charge letter to the P&T Hearing Committee, which weighs it, along with other exhibits and witness testimony (subsequently codified in a formal transcript by a court reporter), in reaching its final recommendation.

To accommodate all of these (and other) steps, the P&T hearing process necessarily takes months. Parties, their counsel, and P&T Hearing Committee members must coordinate schedules to find a time for a (potentially multi-day) hearing; the P&T Hearing Committee must then deliberate, reach a decision, and produce a detailed written report. While the proceedings of P&T are confidential, the VPF ensures that Complainant and Respondent receive regular notifications that the case is still in progress.

P&T’s final written report conveys its findings regarding whether or not the Administration has proven the charges, using a standard of clear and convincing evidence (Senate Bylaw 336D.8). If P&T finds that charges have been proven, it recommends a sanction from among the six specified in APM-016, though it cannot recommend a sanction more severe than that originally proposed by the VPF.

Senate Bylaw 336D.12 states that “The Hearing Committee may reconsider a case if either party presents, within a reasonable time after the decision, newly discovered facts or circumstances that might significantly affect the previous decision and that were not reasonably discoverable at the time of the hearing.”

E. The Chancellor’s Decision

P&T is an advisory committee. The Chancellor makes the ultimate decision regarding discipline.

If the Chancellor disagrees with the recommendation of P&T, APM-016 states that “Chancellor shall inform the Chair of the Committee on Privilege and Tenure in writing that
he or she may disagree and ask if the Chair would like the Chancellor to meet with the Chair or with the whole committee prior to making a final decision or recommendation.”

If the Chancellor’s decision is to dismiss a tenured faculty member, APM-016 states that approval is required from “The Regents, on recommendation of the President, following consultation with the Chancellor.”

**Appendix 1: Flowchart (see attached)**